

# STAR MANAGER

THE HUMAN CAPITAL
SOLUTION FOR
INCREASING
MANAGEMENT
PERFORMANCE AND
PRODUCTIVITY



#### What are you and your leaders and managers struggling with?

**OVERWHELM** 

**STRESS** 

**OVERWORKED** 

**RETENTION** 50%

**DISENGAGEMENT 90%** 

**HYBRID WORKING** 

**WORK/LIFE BALANCE** 

**CHALLENGING CONVERSATIONS** 

**WELLBEING ISSUES** 

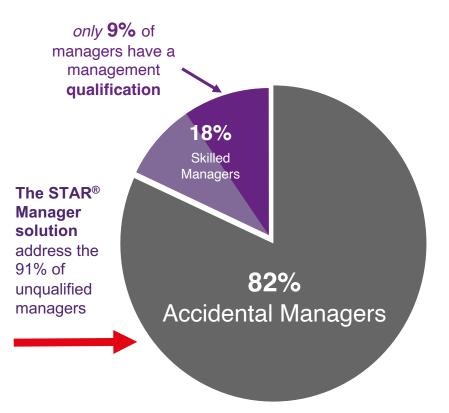
**MULTI-GENERATIONAL TEAMS** 

**CHANGES IN VALUES** 

POOR PERFORMANCE & PRODUCTIVITY



#### **OVER 8 OUT OF 10 MANAGERS ARE ACCIDENTAL MANAGERS**



#### **Accidental Managers:**

- Cause a 16% drop in productivity\*\*
- Cause significant staff retention issues
   (50% of workers rating their manager as ineffective plan to leave\*)
- Cause serious health conditions like heart attacks and stroke\*\*\*

#### Sources:

https://www.investorsinpeople.com/knowledge/accidental-managers/

\*\*\* Journal of Occupational & Environmental Medicine, various



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<sup>\*</sup> Taking Responsibility - Why UK PLC Needs Better Managers, CMI and YouGov, October 2023

<sup>\*\*</sup> Investors in People, Accidental Managers,

GALLUP

#### State of the Global Workplace

Understanding Employees, Informing Leaders

2025 REPORT



Low engagement costs the global economy \$8.8 trillion

9% of global GDP

"Change the way your people are managed"

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#### The stark reality is...



Managers are under increasing pressure



Most managers are accidental managers



Poor management leads to \$8.8 trillion loss



People want managers to *coach* not **boss** 

It's never been more important to upskill all of our managers and leaders

#### **COACHING ISN'T WORKING**

THE BIG MISTAKE - Poor alignment with the realities of the workplace





CONFLICT All coaching models not designed for managers

So how can we improve management, at scale, and develop a coaching style of leadership?



#### After 10 years of work, we codified a behavioural model for managers





Managers learn to adopt an Operational Coaching® style of management

What is an Operational Coaching<sup>®</sup> style of management?



Enjoying the role Appreciative Feedback Intentional Enablement Getting time back Building confidence in other From solving problems to enabling others Leading mindset shift ASK not TEL Developmental Feedback Actively Listening Coaching Asking for the benefit of others - not to collect data Confident Less stressed

#### The UK government asked:

"Can Operational Coaching® drive productivity improvement?"





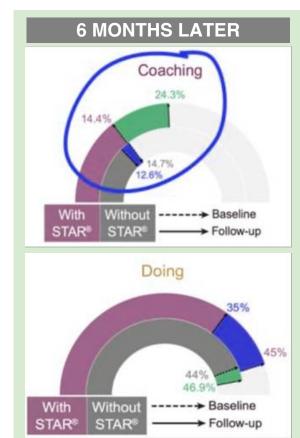


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#### Proved STAR® increased time managers spent coaching team members by 70%





Managers on the STAR® programme increased their time spent \_ Coaching by ...and Leading by 15%

...and spent less time **Managing and Doing** 

This is the desired behavioural change that STAR® has been designed to achieve





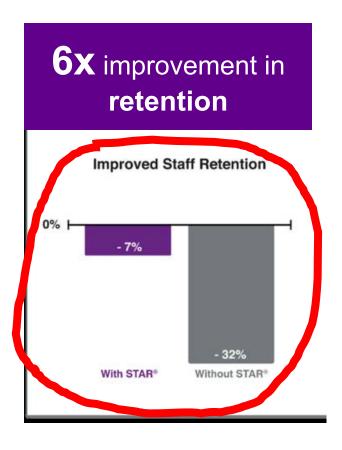








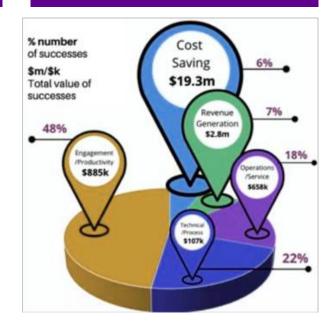
#### In addition, LSE detected that STAR® Manager also delivered:



Increases in **ALL 9** management competencies



### 74x Learner ROI







UK government declared results "robust".

Operational Coaching® "a universal skill set"

STAR® Manager is for every manager, at every level, within every organisation, in every sector.

#### **STAR® Manager and Operational Coaching® have...**

#### **FEATURED IN OVER 150 PUBLICATIONS Forbes** Harvard Business Review GRAZIA The Telegraph 8 8 C HRD Management Today FAST@MPANY THE TIMES ANSWER IS A QUESTION Gallup survey: just 10% of UK staff feel 'engaged' \*bbc.co.uk/vews





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Matthew Syed Author, Broadcaster & Journalist





# Operational Coaching® is now recognised as a new management competence

Global certifications to set the standard for line management capability









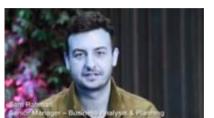


## CASE STUDIES

## virgin atlantic











Management Competency improvement

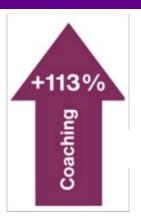
## UNIVERSITY OF WARWICK

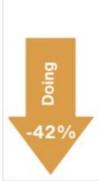


Warwick is ranked 69th in the world and 10th in the UK

## Rolling out STAR® to 2,500 leaders and managers







20%

Management Competency improvement

\$12.2m Rol

## virgin atlantic

"The STAR® programme has truly enabled me to get time back for myself, allowing me to lead my team in the way I've always envisioned whilst still being able to manage, support and now more importantly, coach. For someone considering the programme, I would just say go for it - it's really clear and simple to fellow, engaging and so empowering. The results are immediate; providing clear benefit to the organisation."

Sam Raham, Manager

### Morgan Stanley

"STAR® enabled me to see the benefit of **empowering** my teams by asking them questions instead of trying to provide the answers."

Susan Boyle



"My colleagues are more engaged and have a stronger sense of ownership when I use STAR®"

Angela Tang, CMO



"I get a lot more out of people now. On numerous occasions people solve the situation instead of me having to come up with the solution. Not having to carry all the answers and solve everything is a relief. One of the best investments in career learning i've made."

James Benjamin, Staging Manager



"After completing the STAR® program, my approach to my team changed. I freed up 40-50% of my time, and projects completed sooner... The results were more than I expected. I had time to consider potential improvements which I did not have previously."

Lou Garriga, Director of Operations



"This STAR" model helped me in a short amount of time to improve the impact of my conversations."

participated in many trainings - this has been by far the most influential and relevant course I've ever taken. The missions reinforce the excellent material and I've grown as a manager, seller and as a person"

"The STAR® program is top-notch. While the program is geared towards self-improvement, the results drives improvement across the entire organisation."

James Mastrangelo, Financial Manager

TAR® THE STAR® SOLUTION

#### The STAR® Manager Solution - Measurable Management Performance Improvement at Scale







Research

**Backed** 









Unique IP

STAR® model

Operational

Coaching<sup>®</sup>

Large-scale randomised controlled trial



Cohorts of **any size** with weekly global launches

### Managed Programs

Managed for you and learners supported by Mission Control

### Measurable ROI

Full reporting of behavioural metrics and ROI

Global Certifications

Includes unique global certification through APMG

# BOOK AN INFORMAL CHAT

#### ACCESS FREE RESOURCES





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